

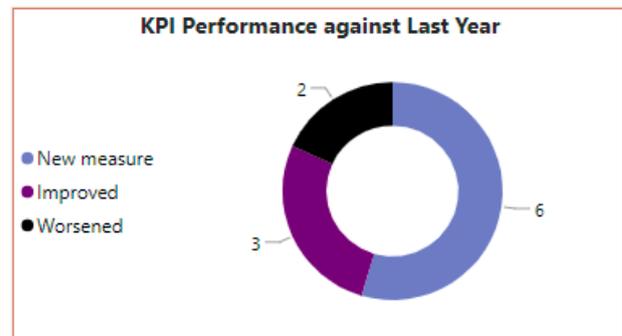
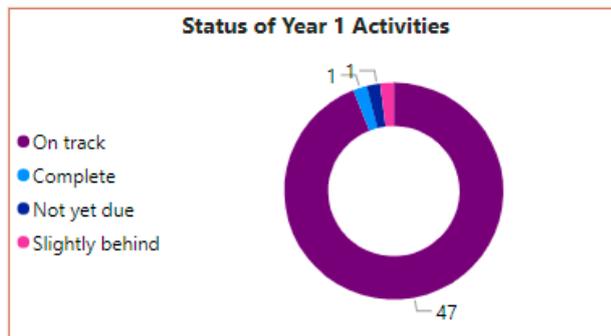
The Barnet Plan 2021-25: Thriving

Building a Barnet fit for the future, where all residents, businesses and visitors benefit from improved Housing, infrastructure & economic opportunity

Current Progress Status by Objective

Reporting Period:
2021-22 Quarter 2

Objective	Status	Direction of Travel on Last Quarter
▲		
Help residents - especially young people - into work	Good	N/a
Implement our growth strategy	Good	N/a
Build a park town for Barnet at Brent Cross Town	Good	N/a
Create an efficient, convenient and reliable transport network	Good	N/a
Make Barnet a sustainable borough	Good	N/a



Objective: Help residents - especially young people - into work

Year 1 Activities (2021-22)	Status as at end of Quarter 2 2021-22	Narrative on Progress as at end of Quarter 2 2021-22
Collaborate with Barnet Education and Learning Service (BELS), local partner organisations, youth service providers etc to support young people into employment, utilising internships, apprenticeships and other opportunities, and targeting support for groups such as care leavers, young offenders and those with disabilities	On track	The programme has engaged with 101 care leavers of which 20 have moved into employment, 2 have secured internships and 20 have started education or training. The Council is working with specialist training providers to review options for programmes that can be delivered to identify pathways into work for young people furthest from the labour market. The Council is also working with construction companies, and between April and September 2021, construction developments across the borough provided opportunities for 57 apprenticeships.
Launch a new "one-stop shop" to help those who have never been unemployed before to navigate the system so they can find the opportunities and support they need	Complete	The Council and partners including Notting Hill Genesis, the DWP and YES Project, launched the Grahame Park Hub as the first one stop shop. Activities undertaken at the Hub include a leadership programme for young people on business start ups delivered by FUSE. Other local organisations such as the Colindale Community Trust, Shared Enterprise, the Loop and Pure Insights are using the Hub to provide services to local people. An official launch event on 21 October 2021 promoted the One Stop Shop offer to more local residents. The model employed at Grahame Park will be considered for use in other locations.

Year 1 Activities (2021-22)	Status as at end of Quarter 2 2021-22	Narrative on Progress as at end of Quarter 2 2021-22
Bring forward the review of the Local Plan Supplementary Planning Document 'Delivering Skills, Employment and Training Through S106' to ensure it is maximising the resources available now for investment in training for those who need it most	On track	The Supplementary Planning Document is being tied in with the Local Plan refresh. The revised Supplementary Planning Document will take into account changes to national policy. A timeline is expected to be finalised for the refresh shortly.
Work with the West London Alliance (WLA) to secure further funding from the Department of Work and Pensions (DWP) to deliver large scale employment and skills programmes	On track	Total funding bids worth a potential £505k were submitted. This consists of £250k funding from the Greater London Authority over 2 years for BOOST to provide employment support, and a funding bid to MHCLG for £255k for ESOL classes, which was successful. The Council also supported funding bids for two Mayor's Academy Hubs on green skills and health, and applied to the GLA's no wrong door initiative.
Work with our partners to develop new approaches to employment schemes for high-growth sectors focusing on health and care, construction trades and creative industries, which will together generate thousands of new jobs in the coming decade	On track	The Council has joined the North Central London Health and Social Care Employment and Skills forum exploring apprenticeships and training opportunities in the sector. A women in engineering project is being established in Brent Cross by Vattenfall who will provide the district heating systems at Brent Cross, and in August Barnet joined a consortium led by West London College and WLA towards the submission of a funding bid for a Mayors academy Hub for green skills. The Council and Barnet Homes are working to explore the scale of the Barnet and West London retrofit programme to understand the potential for job and apprenticeships.
Working with Planning, encourage regeneration developers to actively create new local job opportunities alongside upskilling their existing workforce	On track	In July the council began conversations with our major developers towards drafting Terms of Reference for a Barnet Developer Group to enable us to better understand and manage the pipeline of jobs and apprenticeships in Barnet, encourage collaboration and inform our brokerages to enable better outreach and engagement of local talent. Galldris have actively engaged and supported. The Council is also reviewing the methodology for compiling employment and skills statistics on sites in order to maximise outcomes.
Work with anchor organisations such as Middlesex University and Barnet & Southgate College to support training in high growth sectors	On track	June's Barnet Employability Group meeting saw 63 reps from employers, training providers and employment brokerages participate. Feedback received suggest that this is one of the best borough networks in London. September's meeting focused on outreach and engagement following recent difficulties in finding suitable candidates for roles offered by our developers.
Develop more joined up partnerships between training providers and businesses so that residents are able to develop the skills employers need in growing sectors	On track	Barnet supported two bids for Mayors Academies, one for Health in NCL cluster and one for Green Skills with WLA. St George are building a new superstore in Silk Park generating 220 retail jobs for 2023. In response, BSC are gearing up to provide SWAPs courses in Care, Security, Civil Service and Construction.

Year 1 Activities (2021-22)	Status as at end of Quarter 2 2021-22	Narrative on Progress as at end of Quarter 2 2021-22
Ensure that essential training opportunities and support is available to those who need it through activities such as maintenance of the Jobs Portal on the council website, continuation of the Barnet Employability Network (BEN) and active promotion through BOOST (Barnet Employment and Financial support) and BELS	On track	June's BEN meeting saw 63 reps from employers, training providers and employment brokerages participate. Feedback received suggest that this is one of the best borough networks in London. September's meeting focused on outreach and engagement following recent difficulties in finding suitable candidates for roles offered by our developers. The session included a presentation by St George followed by an active discussion with more than 40 organisations represented.
Work closely with DWP and Job Centre Plus to continue the successful rollout of the Work & Health programme to help at least 300 residents into work this year	On track	Since June the council have met with Shaw Trust monthly and are supporting them to secure increased referrals to the Work and Health Programme including encouraging cross referrals between the other main providers. By September the programme had recorded 177 job starts for Barnet residents.
Work with DWP and the West London Alliance (WLA) to ensure Barnet residents are able to fully access the Job Entry Targeted Support (JETS) programme	On track	Through June Barnet actively promoted the JETS programme including distribution of a new flyer produced by Shaw Trust. The Barnet Skills Provider Meetings have helped providers work together to promote specific programmes such as JETS. The council are negotiating with Shaw Trust towards gaining performance stats on JETS delivery in Barnet and hope to be able to capture these from the autumn.
Support at least 300 residents into good work through our BOOST programme	On track	A £250,000 bid to support this workstream has been successful to expand the current service. BOOST now fully open to provide face to face support to customers from Burnt Oak library and opening up from other locations very soon, as well as launching a recruitment drive.
Expand our existing provision of digital skills to help break down the biggest barriers to employment, through working in partnership with BOOST and digital inclusion programme	On track	In July 2021 BOOST recruited an officer to lead on digital inclusion and a refresh of their website and we have worked with her towards improvements. We are seeking to strengthen the link with our Jobs and Training Portal and that BOOST is branded as the Council's mainstream service with agreement to incorporate the Barnet Council logo.
Review and monitor the current provision for adults and young people with learning disabilities and implement recommendations once identified	On track	In July a working group was established to design programmes for those with learning disabilities to secure routes into employment. The group comprises colleagues from across the council including BELS, BOOST, Adults, Economic Development and YCB; who are developing an action plan. A needs assessment on learning disabilities with regards to housing and employment has been launched.
Expand the availability of ESOL (English for Speakers of Other Languages) provision to offer additional support to those who traditionally do not engage with other services	On track	The Council supported Barnet and Southgate College (BSC) to submit a funding bid to Department of Levelling Up, Housing and Communities (DLUHC) to extend the ESOL for Integration project to 2022, which has been successful in securing £255,000. The programme was launched in September with BSC actively engaging with local stakeholders supporting refugees & asylum seekers.

Year 1 Activities (2021-22)	Status as at end of Quarter 2 2021-22	Narrative on Progress as at end of Quarter 2 2021-22
Establish at least two local hubs in the heart of the Grahame Park, West Hendon and Dollis Valley communities where the need for work is highest, in order to set up co-location of support services such as employment, financial and benefits advice	On track	The council has worked with our partners Notting Hill Genesis (NHG) and BOOST on the development of the Grahame Park Hub in the old Library as a model for the One Stop Shop. The facility has been refurbished with space for training and IAG. The Hub is now fully operational with core partners attending weekly including NHG, BOOST, Twinings, DWP and YES Project.

Outcome Performance Indicators

Indicator	Latest Data Available	Target	Actual	DoT on Last Year	
▲					
% of residents who are in employment	2021-22 Q1	Increase	71.3	Worsened	▼
% of residents who are NEET (Not in Education, Employment, or Training)	2020-21 Q1	Reduce	1.7	Worsened	▼
% of residents with a learning disability who are currently in paid employment	2021-22 Q1	Increase	8.8	Improved	▲

Key Performance Indicators

Indicator	Latest Data Available	Target	Actual	DoT on Last Year	
% of participants in Employment & Skills programmes who move into employment	2021-22 Q2	Monitor	32	New measure	—
% of 16-24 year olds signed up to Employment and Skills programmes who move into Education, Employment, or Training	2021-22 Q2	Monitor	22	New measure	—

Objective: Implement our growth strategy

Full details of the delivery plan for 2021-22 are available in the annual Growth Strategy update

<https://barnet.moderngov.co.uk/documents/s65202/Appendix%201%20Growth%20Strategy%20annual%20update.pdf>

Year 1 Activities (2021-22)	Status as at end of Quarter 2 2021-22	Narrative on Progress as at end of Quarter 2 2021-22
Deliver our existing regeneration programme and explore new growth opportunities to increase the supply of housing	On track	Over £1.7m of funding has been secured from the Brownfield Land Release Fund to support the delivery of 252 affordable homes in the borough. 13 new family homes were completed at Dollis Valley and a further 46 homes are planned to be delivered across the Council's estate regeneration programme by the end of March 2022.
Deliver more homes that people can afford on council land and through our planning system	On track	Over £1.7m of funding has been secured from the Brownfield Land Release Fund to support the delivery of 252 affordable homes in Hendon and Colindale.
Deliver new specialist housing, such as Extra Care schemes in Hendon and Burnt Oak that will enable our growing older population to live as independently as possible	On track	Work is progressing onsite to deliver 51 extra care units at Stag House in Burnt Oak with a further 75 units planned as part of the Upper and Lower Fosters regeneration scheme.
Work with our public sector partners such as the NHS, Transport for London and Greater London Authority to	On track	The Barnet and Enfield One Public Estate Programme Board meets quarterly, attended by representatives from LBB, LBE, NHS, CCG, Community Health Partnerships, Transport for London, GLA amongst others. The most recent Board took place on 14 October 2021. Officers continue to work in collaboration

Year 1 Activities (2021-22)	Status as at end of Quarter 2 2021-22	Narrative on Progress as at end of Quarter 2 2021-22
deliver homes on public sector land		with public sector partners to explore new opportunities for the delivery of housing.
Work with partners to enable new and enhanced public transport connections, including Brent Cross West station and other improvements to orbital connectivity (across the borough as opposed to North to South) and interchange between rail lines, reduce congestion on roads and rail and improve accessibility	On track	The Brent Cross West station works are progressing well with the platform and bridge works well underway. The £6.7 million p.a. to improve our carriageways and footways (pavements) to ensure a reliable road network is on track, however some projects are delayed due to uncertainty around TfL funding.
Investigate improvements to signage and wayfinding, the footway network, cycle parking and cycle network Commence work with partners on active corridor improvements at Edgware-Mill Hill-Finchley Central	On track	The Council has commenced a study on the provision of a leisure focused cycle route parallel to the A5, utilising the developing green spaces within the parks to the east of the A5, connecting these and other leisure, commercial and residential destinations.
Work with broadband service providers to accelerate investment in and rollout of high speed digital infrastructure across the borough, ensuring every home and business has access to high speed internet by 2025	On track	The programme has proceeded at pace with over 2,000 properties connected to gigabit speed broadband services since February 2021. We expect to see this rise to 5,000 homes by March 2022.
Deliver a programme of digital inclusion interventions aimed at ensuring all residents have access to the technology to be able to succeed in the future, such as making connections with community centres, working with BOOST to improve digital skills, and working with providers to make affordable broadband more accessible to those on low incomes	On track	Ongoing activities include: distribution of recycled council laptops to residents without access to their own, delivery of affordable / suitable connections to communities with poor broadband services, a new digital support hub in Grahame Park with another expected to support residents in the east of the borough and further opportunities being explored over the coming months, recruitment of a new network of digital champions to provide support and training alongside ongoing assistance from public libraries to help residents engage with digital services.
Convene regular business events to directly engage with and understand the needs of Barnet-based businesses	On track	Officers have commenced an engagement project focused on Barnet's large employers (250+ employees) to better understand their needs and to promote employment initiatives. This is part of a project to develop Barnet's business engagement approach and offer that will also support the growth of Barnet's micro businesses and help local businesses take advantage of public and commercial contract opportunities generated through the development pipeline
Identify and engage with strategically important sectors, and those of potential greater future importance in Barnet's local economy, to assess ways that the council can support them to maintain and grow their contribution to the borough.	On track	The council has paid out over £112 million across 13 grant schemes since the start of the COVID-19 outbreak. Officers continue to work with business support organisations, through networks and directly with Barnet companies to promote grant opportunities and ensure that as many businesses as possible benefit from the assistance.

Year 1 Activities (2021-22)	Status as at end of Quarter 2 2021-22	Narrative on Progress as at end of Quarter 2 2021-22
Initial sectors of focus include Health and Social Care, Recreation and Leisure, Construction and Creative Industries		
Facilitate and create job and skills development opportunities in growth sectors	On track	Barnet supported two bids for Mayors Academies, one for Health in NCL cluster and one for Green Skills with WLA. St George are building a new superstore in Silk Park generating 220 retail jobs for 2023. In response, BSC are gearing up to provide SWAPs courses in Care, Security, Civil Service and Construction.
Enhance delivery of local supply chain commitments through potential policy changes, new regeneration scheme contracts, and council-wide social value contractual commitments, including developing a new supply chain initiative to better promote the opportunities for, and benefits to, local businesses in relation to the regeneration of Brent Cross Cricklewood	On track	The Council is ensuring that economic development benefits are being written into the Social Value Policy, requiring contractors and developers to include commitments to create opportunities for Barnet residents. The Council is proactively monitoring commitments made on Brent Cross.
Plan and deliver town centre public space and public realm improvement projects such as shop front improvements and 1-2-1 business support in Burnt Oak and improvements to West Hendon Broadway	On track	In Burnt Oak, the tender for the second phase of public realm improvements is being drafted while the tender for bespoke business support was launched on 8 October 2021. Highway works in West Hendon are due to be implemented in 2022 and place-making in line with the high street strategy will be scoped in an upcoming business case.
Deliver projects and improvements identified within adopted Town Centre Strategies and Community Plans such as developing the business case for priority projects in the Golders Green Town Centre Strategy and working with the community and businesses to deliver priority projects identified within the Chipping Barnet Community Plan	On track	Work is progressing in the Council's town centres. In Chipping Barnet the Council has continued to develop the feasibility work to enable us to grow the business cases of five community projects. In Edgware, the stakeholder steering group has continued to push programme plans including a cultural masterplan, and in North Finchley, a multi-disciplinary design team to develop the designs for the first stage of Art and Cultural installations to be installed in 2022 is underway.
Work with partners to launch a programme to address the impact of empty shops on the borough's high streets, and scope a programme to repurpose vacant retail units in town centres through meanwhile uses such as pop-up shops, arts and community	On track	Tackling empty shops forms a crucial part of neighbourhood plans for our town centres. Activities such as creating a cultural masterplan for Edgware and art and culture installations in North Finchley, as well as a borough-wide town centre windows competition to encourage increased activity in our town centres.
Deliver new, specialist SME (small and medium-sized enterprise), creative and light industrial workspace aimed at key sectors through investment in council assets and by influencing private development	On track	In some of our biggest regeneration sites including Brent Cross and Colindale, consideration is being given to new affordable workspace and new cultural assets which will make places in Barnet better places to work and visit.

Year 1 Activities (2021-22)	Status as at end of Quarter 2 2021-22	Narrative on Progress as at end of Quarter 2 2021-22
Support preparation of the Regulation 19 stage Local Plan and the Visitor Economy Plan by using best practice to identify locations and activities that best support new 'evening economy zones', to enable joined-up regulatory support for cafes, bars, festivals and activities, ensuring Barnet's town centres remain safe and antisocial behaviour is minimised	On track	Economic Development colleagues have fed into the regulation 19 stage of the local plan, and planning colleagues launched a consultation on 28 June 2021 that closed on 9 August 2021. Feedback is due in Autumn 2021.
Deliver a significant 'Welcome Back' programme of events to activate town centres, promoting their safe return	On track	To celebrate the re-opening of Barnet's high streets, the council launched a Shop Window Competition as part of the Discover Barnet campaign. This was intended to encourage independent businesses across town centres to refresh their window displays and provided them with an opportunity to access funding to make further improvements. An initial announcement will be made at the beginning of November.
Deliver Grahame Park and West Hendon community centres and digital support hubs at Brent Cross Cricklewood, Grahame Park and West Hendon, explore the potential of a new programme of leisure services investment, and support the delivery of infrastructure facilities to facilitate regeneration and growth as set out within the Infrastructure Delivery Plan	On track	The digital support hub has been launched at Grahame Park, and others are expected to support residents in the east of the borough. Further opportunities being explored over the coming months.
Deliver the planned programme of development to improve the quality of parks and open spaces, such as the capital investment project for Colindale Park, the Cophall and Mill Hill Open Spaces Masterplan, a Borough wide review of parks infrastructure (for example bins, benches) and a diverse events programme.	On track	Work to Colindale Park has partially completed. The play area and outdoor gym opened on 25 October 2021 in time for half term. The rest of the park including all tree planting will be complete by 20 November 2021. Landscape architects appointed in October 2021 for design works for Heybourne Park Eight festive lights units have been secured for Colindale Avenue.
Work with development partners to deliver and launch the Brent Cross Visitor Pavilion and commence work to prepare the 'Visitor Economy Plan' (incorporating update and replacement of the Arts and Culture Strategy) by undertaking a visitor asset mapping exercise	On track	The Pavilion visitor centre is due to open this Autumn and will house a community space and café on the ground floor.
Engage more closely with creative sectors and provide support for new local leisure and	On track	A process to revise the Arts and Culture Strategy is being developed this year.

Year 1 Activities (2021-22)	Status as at end of Quarter 2 2021-22	Narrative on Progress as at end of Quarter 2 2021-22
cultural destinations, and conduct a cultural audit, mapping the borough's existing creative industries assets and identifying gaps in access.		

Outcome Performance Indicators

Indicator	Latest Data Available	Target	Actual	DoT on Last Year	
% of residents who are satisfied with the local area as a place to live	2020-21 Q3	Increase	83	No recent data	—
Number of households approaching for housing assistance year to date	2021-22 Q2	Monitor	1362	Improved	▲
% of homes which have access to a live full fibre internet connection	2021-22 Q1	Increase	23	New measure	—
% of local authority spending which is being spent with local businesses	2021-22 Q2	Data not available	Data not available	Data not available	—

Key Performance Indicators

Indicator	Latest Data Available	Target	Actual	DoT on Last Year	
Total number of new homes - annual in arrears	2020-21	2,677	2,250	Worsened	▼
Number of affordable new homes - annual in arrears	2020-21	231	245	Worsened	▼
Barnet Homes (social housing) connectivity	2021-22 Q2	Monitor	1455	New measure	—
Number of "Discover Barnet" events delivered year to date	2021-22 Q2	Monitor	6	New measure	—

Objective: Build a park town for Barnet at Brent Cross Town

Year 1 Activities (2021-22)	Status as at end of Quarter 2 2021-22	Narrative on Progress as at end of Quarter 2 2021-22
Deliver the planned programme of building works - homes and infrastructure	On track	Works on replacement homes for Whitefield estate are underway (plot 53/54 BXCI and Plot 12 BXT). Basement works for first three plots of BXT are well in advance. Early works have commenced for Plot 25 student accommodation. First plots are due to complete in 2023.
Replace Claremont Primary School and Whitefield and Mapledown Schools with new schools	On track	Planning approval has been achieved for Claremont Primary School. Build programme is under development. Whitefield and Mapledown are later in the programme.
Deliver the programme of greenspaces development at Claremont Park	On track	Work has commenced and is on track according to the project plan. The programme is due for delivery Spring 2022
Develop and launch Brent Cross West station by (date TBC)	On track	Major railway possessions complete. New railway sidings and TOC facility commissioned. Platform and station bridge works well underway.
Deliver highways improvement and infrastructure works to enable and support the new town	On track	First junction upgrades at Cricklewood complete. Further junctions to be upgraded as development comes forward.
Deliver programme of work to attract businesses to use newly created office space, create jobs, including targets for people employed (focus on priority	On track	Early office plot designs have been developed and are being marketed by Brent Cross Town (https://www.brentcrosstown.co.uk/offices). Working with local businesses to populate early buildings (BXT pavilion coffee shop opening later this year). Upgrade of Claremont Parade of shops.

groups, local residents), offer opportunities in the project to local businesses and that targets are embedded into each major contract. Develop the “TransformingBX” website for opportunities		These are currently being recruited and should be in place by the end of next month. Employment and Skills action plans in place and reporting mechanisms developed to track local engagement in contracts. https://www.brentcrosstown.co.uk/vision Brent Cross Town vision has been launched. Development of the Town will take a number of years. Key principles being engrained into the development.
Plan currently being drafted by Argent - details to be confirmed	Not yet due	Brent Cross Town vision has been launched. The road to net zero carbon by 2030 on Brent Cross will be included in the upcoming sustainability strategy which will address this with low-carbon construction, renewable power, circular economy principles and carbon offsetting.

Performance reporting for this objective is being developed for the indicators listed within the Delivery and Outcomes Framework. A narrative update only is available for this reporting period.

Objective: Create an efficient, convenient and reliable transport network

Year 1 Activities (2021-22)	Status as at end of Quarter 2 2021-22	Narrative on Progress as at end of Quarter 2 2021-22
Investigate the proposals noted in the Long Term Transport Strategy - this includes working with Transport for London (TfL) to undertake feasibility studies to improve orbital travel, active travel infrastructure etc.	Slightly behind	Progress has been made on a number of projects and funding bids have been submitted for funding to support them. For example, a study is underway on the provision of a leisure focused cycle route utilising greenspaces parallel to the A5 and step free access has been installed at Mill Hill East tube station. The council has approved a dedicated road safety fund for safety improvements. The impact of Covid19 on TfL budgets has disrupted the council’s funding from this source in 2020/21 and 2021/22 and in turn this has led to some work and projects being delayed.
Refresh the parking policy in alignment with the Transport Strategy proposals, and in view of emerging alternative transport modes	On track	Controlled parking zone programme is underway with engagement taking place from September onwards on proposals to support the Transport Strategy. Updated parking policy paper is on the forward plan for consideration by Environment Committee in January 2022.
Continue to introduce electric car charging provision - actively bid for funding; installation of Electric Vehicle charge points will be dependent on this	On track	At least 150 electric vehicle residential charging points have already been installed to date, along with town centre charging solutions and community charging hubs and the Council has recently put a bid in to a grant funded by the Office for Zero Emission Vehicles (OZEV) for additional funding. OZEV may take some time to confirm whether our bid has been successful, partially successful or unsuccessful.

Outcome Performance Indicators

Indicator	Latest Data Available	Target	Actual	DoT on Last Year		
% of residents who are concerned about poor public transport	2020-21 Q3	Reduce	20	No recent data	—	
% of residents who are concerned about traffic congestion	2020-21 Q3	Reduce	66	No recent data	—	

Key Performance Indicators

Indicator	Latest Data Available	Target	Actual	DoT on Last Year		
Number of Electric Vehicle Charge Points (EVCPs) installed on the public highway year to date	2021-22 Q2	Monitor	94	Improved	▲	

Objective: Make Barnet a sustainable borough

Year 1 Activities (2021-22)	Status as at end of Quarter 2 2021-22	Narrative on Progress as at end of Quarter 2 2021-22
Develop a cross cutting Sustainability Strategy for Barnet to incorporate the air quality plan and other initiatives such as tree planting. Year 1 will focus on designing the strategy, consultation and taking it to committee for approval	On track	The Council is on track to take a Sustainability Strategy Framework report to December's Policy and Resource Committee. The report outlines what the council has done to date to reduce carbon emissions along with the council's commitments to carbon reduction and net zero and details of future work. Ernst and Young were commissioned to support the creation of a carbon baseline for the organisation and the borough which will feed into the strategy. The council has also launched the first stage of the sustainability campaign, which includes new sustainability webpages and communications to residents, businesses and staff.
Rollout of energy saving equipment: install energy saving equipment under the Public Sector Decarbonisation Scheme (PSDS1).	On track	The Council has successfully applied to Phase 2 of the Public Sector Decarbonisation Scheme, securing £1.38; additionally, over £1m of funding has been secured through LAD2. The RE:FIT project has been completed, installing energy saving measures on the Council's corporate estate such as Council offices and libraries, and the Council has supported the North London Heat and Power project which will convert 700,000 tonnes of waste to energy from 7 North London boroughs, generating around 70 megawatts of electricity.

Outcome Performance Indicators

Outcome performance indicators will be identified and included as the Sustainability Strategy is developed.

Key Performance Indicators

Indicator	Latest Data Available	Target	Actual	DoT on Last Year		
Mean concentration of nitrogen dioxide (µg/m3) - annual in arrears	2020-21	No more than 40	32	Improved	▲	
Mean concentration of particulate matter (µg/m3) - annual in arrears	2020-21	No more than 40	19	Improved	▲	

NB. Further performance indicators will be identified and included as the Sustainability Strategy is developed